



THE THREAD WE HELD

Annual Report 2025

TABLE OF CONTENTS

5 Acronym List

6 About TINTA

- 6 Our Vision
- 6 Our Mission
- 7 Our Values
- 8 Our Work
- 8 Our Timeline
- 10 Where We Work

13 Executive Summary

18 Message from the Executive Director



Amelie Conty, TINTA, 2025



Bahía Flores, TINTA, 2025



FIMI, 2025



Bahía Flores, TINTA, 2025

20 The Thread We Hold

- 22 Accompanying the Route to COP30

26 Deepening the Weave

26 Learning as Collective Practice

- 30 Women and Territorial Governance

38 Sustaining Coalition and Engagement Spaces

- 41 Peoples for Forests: Weaving a Global Coalition



Norlando Meza, TV Indígena, 2025

48 Voice, Narrative, and Political Presence

- 52 Strategic Communications for the Guna Youth

56 Language, Access, and Participation

- 59 Contributing to Collective Reflection and Knowledge Management on Territorial Governance in the Amazon

62 Sustaining the Work

- 62 Finances
- 67 Governance

68 Carrying the Work Forward

- 68 Staying Grounded While Moving Ahead

70 Holding the Thread

- 70 Message from the Board



Yago Kaingang, APIB, 2025

“Feliz aquele que transfere o que sabe e aprende o que ensina”
Cora Carolina

“Happy is the one who shares what they know and learns what they teach”.

Vista Alegre community member at the Yutzu Group meeting.
Bahía Flores, TINTA, 2025

ACRONYM LIST:

ACTO

Amazon Cooperation Treaty Organisation / OTCA

AIDSESP

Asociación Interétnica de Desarrollo de la Selva Peruana

ANMIGA

Articulação Nacional das Mulheres Guerreiras da Ancestralidade

APA

Amerindian Peoples Association

ATL

Acampamento Terra Livre

AWFISHNET

African Women Fish Processors and Traders Network

CBD

Convention on Biological Diversity

CLUA

Climate and Land Use Alliance

CNAMIB

Confederación Nacional de Mujeres Indígenas de Bolivia

CNMI

Comisión Nacional de Mujeres Indígenas de Colombia

CNTI

Comisión Nacional de Territorios Indígenas

COIAB

Coordenação das Organizações Indígenas da Amazônia Brasileira

CONFENIAE

Confederación de las Nacionalidades Indígenas de la Amazonía Ecuatoriana

COONAPIP

Coordinadora Nacional de Pueblos Indígenas de Panamá

COP

Conference of the Parties

COP30

30th United Nations Climate Change Conference (Belém, Brazil)

FENAMAD

Federación Nativa del Río Madre de Dios y Afluentes

GATC

Global Alliance of Territorial Communities

GIS

Geographic Information Systems

ICPH

International Climate Politics Hub

IDEF

Initiatives pour le Développement communautaire et la conservation de la Forêt (Côte d'Ivoire)

ILC

International Land Coalition

PFF

Peoples for Forests

SEA SSF Hub

Southeast Asia Small-Scale Fisheries Hub

SSF

Small-Scale Fishers

The Tenure Facility

The International Land and Tenure Facility

TINTA

The Invisible Thread

ULAPA

Unión Latinoamericana de Pescadores y Pescadoras Artesanales

UMIAB

União das Mulheres Indígenas da Amazônia Brasileira

UNFCCC

United Nations Framework Convention on Climate Change

UNOC

United Nations Ocean Conference

VIDS

Vereniging voor Inheemse Dorpschoufden in Suriname

ABOUT TINTA

TINTA (The Invisible Thread) is a global facilitation platform that works alongside Indigenous Peoples, Afro-descendant Peoples, local communities, and territorial organisations at the frontline of climate action. TINTA supports these actors in strengthening their leadership, collaboration, and influence to protect ecosystems, advance human rights, and shape more just and effective climate solutions.

Founded in 2020 as an independent organisation, TINTA emerged from the Weaving Ties Initiative (2016–2019), hosted by ALDEA in Ecuador. Since then, TINTA has evolved into a trusted partner that operates across regions and scales – from territorial exchanges to global advocacy spaces – while remaining grounded in the priorities and leadership of territorial organisations.



Our Vision

A world of fairness, resilience, and collaboration in which nature and humanity thrive together, and social and climate justice are realised.



Our Mission

To facilitate processes that strengthen learning, collaboration and visibility for Indigenous Peoples, local communities, and territorial organisations, catalysing initiatives that safeguard ecosystems and secure rights in ways that are resilient, inclusive, and collaborative.



Our Values

Trust – We work through long-term, trust-based relationships rooted in transparency and mutual respect.

Respect – We honour diverse cultures, governance systems, and uphold free, prior, and informed consent.

Accountability – We take responsibility for our roles, decisions, and commitments to partners and funders.

Collaboration – We prioritise collective processes over competition, operating at the intersection of activism and non-profit practice.

Care and creativity – We value teamwork grounded in care, creativity, and shared purpose.



TINTA annual meeting in the Emberá Quera community, Panama.
Bahía Flores, TINTA, 2026



Our Work

TINTA's approach is rooted in facilitation. It works by creating the conditions for learning, collaboration, and collective action across cultures, languages, and geographies. Rather than delivering predefined solutions, TINTA accompanies organisations and movements as they articulate their own agendas, exchange knowledge, and build alliances.

TINTA's work is organised around three interrelated programmatic areas:

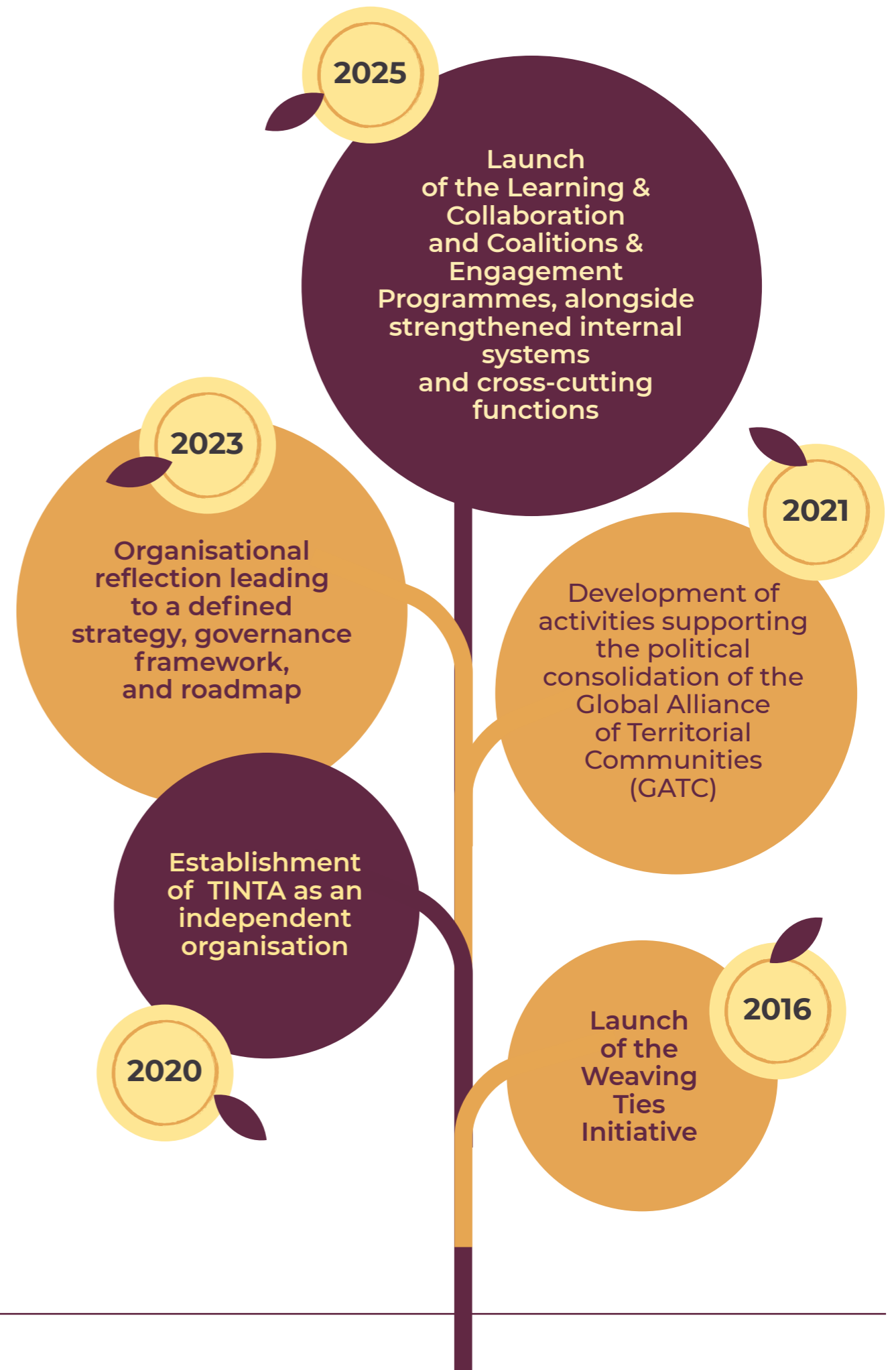
-  **Learning and Collaboration**, supporting long-term learning routes, exchanges, and peer-to-peer processes.
-  **Coalitions and Engagement**, strengthening cross-regional and multi-actor alliances and supporting territorial participation in advocacy and policy spaces.
-  **Resilient Organisations and Leadership**, reinforcing institutional capacity, leadership development, and organisational sustainability.

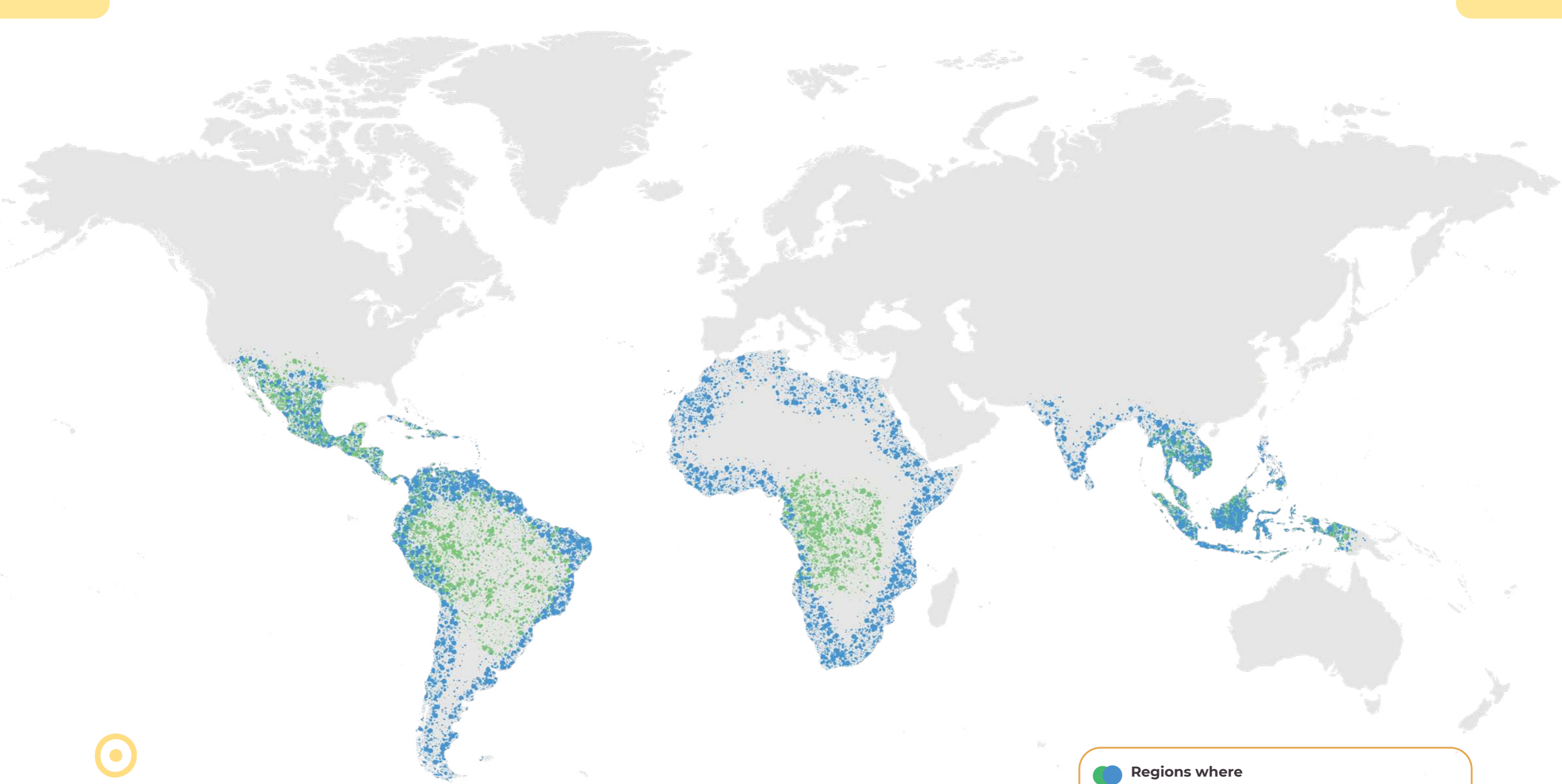
These programmes are supported by cross-cutting functions in communications, language support, and event production and logistics, which ensure inclusive participation, narrative coherence, and safe, accessible engagement in complex political spaces.



Our Timeline

This timeline situates TINTA's development over time, highlighting key moments that shaped its role, approach, and programmatic focus.





Where We Work

Today, TINTA operates as a fully remote, multicultural organisation with a global reach and a strong commitment to care, integrity, and long-term accompaniment. Its role is to act as an enabling thread – connecting actors, sustaining processes, and supporting collective pathways toward climate justice and territorial rights.

- Regions where TINTA works
- Regions where territorial partners organisations work
- Regions where Small-Scale Fishers partner organisations work

EXECUTIVE SUMMARY

In 2025, TINTA operated in a year shaped by two converging pressures: the intensification of territorial struggles across regions, and the political momentum building toward COP30 - the first climate COP hosted in the Amazon. Both created heightened expectations on territorial organisations and on those that accompany them. The organisation responded by consolidating and strengthening the quality and coherence of its work across all programmatic areas.

This meant designing learning, coalition work, communications, and language support as interconnected functions - each sequenced to build cumulative political capacity over time and across levels, from territorial struggles on the ground to national policy processes and global advocacy spaces. Territorial organisations needed to arrive prepared and connected



Forest Basins Summit. Tukumã Pataxó, 2025

to COP30, building continuity with the work started around the CBD COP16 in Cali, Colombia, in 2024. The year's work was designed to make that possible.

The Learning and Collaboration programme enabled Indigenous women, youth, territorial leaders and defenders, as well as territorial funds representatives, to deepen collective analysis and align political strategies across regions. These were sustained processes that have been built over time.

Several moments reflected this accumulation. The IV Indigenous Women's March in Brasília and the Global Summit of Indigenous Women and Youth Defenders of Territory marked moments of convergence in processes that had been building for years to support Indigenous Women's rights. The

first gathering of the Yutzu Group along the Arapiuns and Tapajós Rivers began a longer-term reflection on territorial governance in the Pan-Amazonia.

A Regional Network of Indigenous Geographic Information Systems emerged from exchanges on territorial defence, led by Indigenous Peoples representatives across the Latin American Region. Each of these represented accumulated investment, not standalone events.

The Coalitions and Engagement programme's work followed a similar logic. The Peoples for Forests gathering in Paris brought together more than 100 forest defenders from 56 countries to align agendas and build trust ahead of COP30 and beyond. Small-Scale Fishers networks from Latin America, Africa, and Southeast Asia built



the foundations of a cross-regional alliance and opened a dialogue with forest movements.

At COP30, year-long processes converged into coordinated presence and shared positioning across movements and regions. Indigenous women advanced collectively forged agendas into high-level dialogues, territorial funds leaders carried shared positions into advocacy spaces, and forest and ocean movements recognised common ground for future collaboration.

This convergence reflected the depth of preparation, alignment, and sustained accompaniment that enabled territorial movements to coordinate, prepare, and act collectively.

Communications and language support were an important part of this enabling environment. Narratives were amplified and organisations supported to tell their own stories with strategic intent. Across nine major in-person convenings and more than 500 online multilingual processes, language support democratised

access to spaces that would otherwise have remained closed - from community gatherings to official negotiation forums. These functions determined whether participation was real or theoretical.

The year also tested the organisation's capacity to sustain this work under conditions of constrained core funding. Consolidation was achieved through disciplined prioritisation, and the work held - but the depth and continuity that territorial movements need from their allies depends on

organisational infrastructure that project-based funding alone cannot sustain. Strengthening core support remains central to TINTA's priorities going forward.

The year clarified the scope of TINTA's role. What was built in 2025 created stronger foundations for collective work ahead.

TINTA enters 2026 committed to carrying that work forward with the depth, continuity, and political integrity that territorial movements expect from their allies.

2025 IN NUMBERS

In 2025, TINTA's work focused on enabling participation, learning, and collective action across complex political spaces. These figures reflect the scale of infrastructure, accompaniment, and coordination required to support territorial organisations meaningfully – often behind the scenes.

Learning, engagement and political processes

16
webinars
supported

14
learning exchanges

26
learning products
developed and
supported across
multiple formats

8
territorial pre-COP
processes accompanied

Communications, engagement and visibility

700
content pieces
developed

45
digital campaigns
co-created with
territorial and
global partners

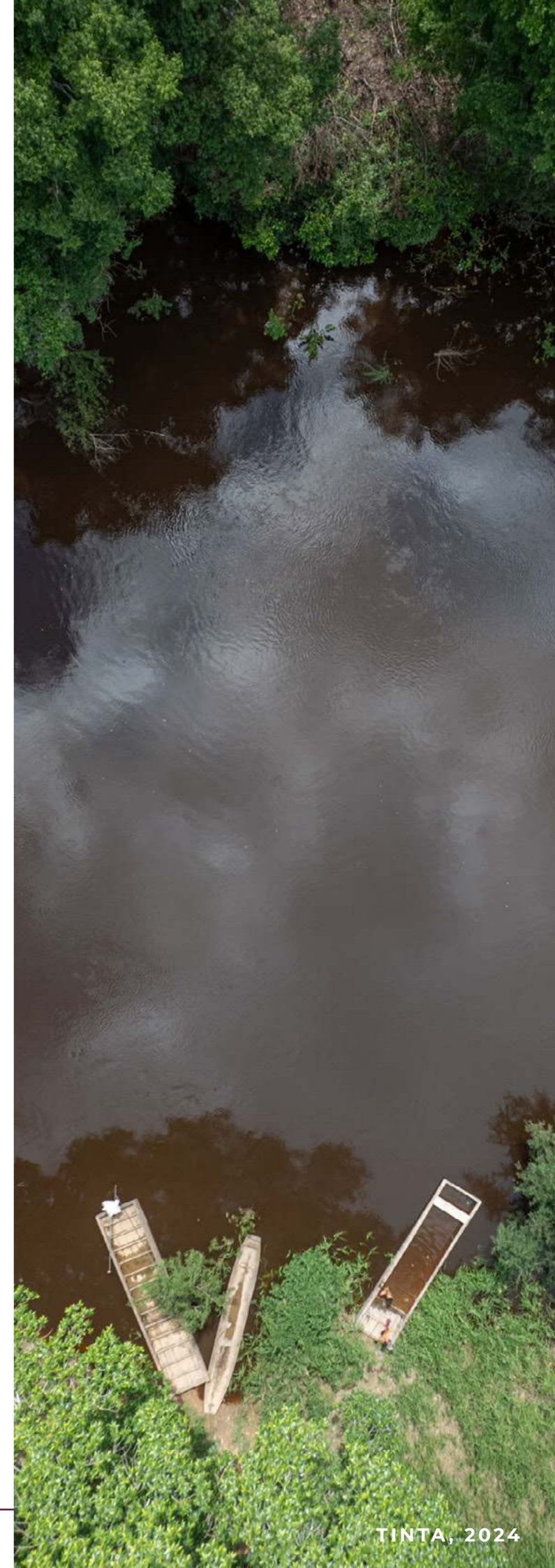
Participation, access and inclusion

3,255
interpretation
hours delivered

565
online meetings
supported with
interpretation

508,135
words translated
in 183 documents

119
participants
supported through
travel logistics



MESSAGE FROM THE EXECUTIVE DIRECTOR

If I had to choose one word for 2025, it would be grounding. But grounding is easily misread as slowing down. That is not what happened.

This year was one of the most intense TINTA has experienced. The Learning and Collaboration programme became more robust and more intentional - pathways that had been taking shape over recent years consolidated into something with real cumulative force. The Coalitions and Engagement programme work grew in complexity and reach: more than 100 forest defenders from 56 countries met in Paris, Small-Scale Fishers networks from three regions found common ground and, at COP30, movements that had been working in parallel finally met each other. Communications and language support expanded to cover nine major in-person convenings across four continents, more than 500 online multilingual processes, and the full arc of COP30 - from preparation to presence. Translation, interpretation, logistics: the infrastructure of inclusion that rarely appears in reports but determines whether participation is real or theoretical.

All of this happened in the shadow of COP30 — a summit that generated enormous pressure to accelerate, to produce, to show up unified and visible before the world arrived in Belém. We felt that pressure acutely. And we made a choice that I believe was right, even when it was hard: to build conditions

rather than chase visibility. To invest in processes that territorial organisations could own, rather than in outputs they would be asked to validate. The IV March of Indigenous Women in Brasília mattered because of the analysis and preparation that preceded and surrounded it. The Yutzu Group's first gathering along the Tapajós River mattered because it was designed for reflection. The Guna youth communications workshop mattered because it treated strategic communication as a form of political agency.

Growth and grounding, it turned out, are not opposites. The year required both of them - and demanded that we hold them together with care.

What I carry from 2025 is foundation. The thread held - through COP30, through a year of complexity and pressure, through the small moments of trust that make the larger ones possible. That is what TINTA is for.

Leticia Doormann



Leticia Doormann, TINTA's executive director.
Bahía Flores, TINTA, 2026

THE THREAD WE HOLD



Women building collaboration and resilience during the FIMI meeting in May 2025. FIMI, 2025

In 2025, organisations working alongside Indigenous Peoples, Afro-descendant Peoples, and local communities operated in an increasingly complex and demanding environment.

Global climate and environmental policy spaces accelerated in scope and pace, particularly as momentum built toward COP30 in Belém. Expectations placed on partner organisations grew accordingly, around coordination, visibility, and rapid response, even as territorial movements navigated internal transitions and leadership changes.

The focus shifted to strengthening the quality, sequencing, and alignment of learning processes, coalition work, communications, and language support. The aim was to reinforce the foundations that enable territorial organisations to prepare, engage strategically, and carry their agendas forward beyond any single moment or summit.

This meant enabling participation in complex spaces, supporting dialogue across difference, and reinforcing processes already rooted in territorial priorities — often in ways that remained largely invisible.

Facilitation, in this environment, was a political practice - one that required clarity about where accompaniment could meaningfully add value without displacing the leadership it was there to support.

COP30 shaped the rhythm of the year. The work that followed was cumulative and intentionally sequenced - moving from learning and preparation to coordination and presence across some of the most politically charged spaces of 2025.



Paccha Turner Chuji and Mónica Chuji Gualinga in conversation with TINTA's Jessika García, during the Yutzu Group meeting. Bahía Flores, TINTA, 2025

Accompanying the Route to COP30

In 2025, COP30 was a political horizon that accelerated the year. As momentum built toward the first climate COP in the Amazon, territorial organisations faced rising expectations, compressed timelines, and growing pressure to show up unified, prepared, and visible. The organisation's contribution was to accompany that journey rather than accelerate it.

Throughout the year, TINTA worked alongside Indigenous Peoples, Afro-descendant Peoples, local communities, forest defenders, and Small-Scale Fishers to strengthen the conditions for collective engagement - through interconnected learning pathways on advocacy, territorial defence, women's leadership, youth, and community financing. Technical and methodological support to the G9 Amazonian Indigenous Peoples' organisations strengthened the preparation, design, and dissemination of learning and advocacy materials, amplifying multi-level influence on climate, biodiversity, and rights agendas.

Building on processes supported on the road to CBD COP16, a repository of advocacy documents, developed with COIAB, OPIAC, and other IP and ally organisations, consolidated collective knowledge and enabled coherent messaging across local, national, and global arenas.

Language facilitation and translation in key documents and dialogue spaces - including the Indigenous Pre-COP led by COIAB, the Amazon Dialogues promoted by OPIAC within the framework of the V Summit of Presidents of the ACTO, ATL in Brazil, the Indigenous Women's March, a training course for Indigenous Diplomats on Climate Negotiations in the Context of COP30, two Cop 30 GroundWork webinars, the Indigenous Communicators of the Amazon Basin Meeting,



and the Indigenous Women and Youth Summit - strengthened inclusive participation and effective engagement in decision-making forums.

Across online processes, regional exchanges, and in-person gatherings, organisations deepened shared analysis, aligned priorities, and connected learning to real political moments - well before arriving in Belém.

As COP30 approached, preparation shifted into coordination. TINTA helped sustain continuity across a wide range of space - from official negotiations and pavilions in the Blue Zone and Green Zone to movement-led venues such as the COP dos Povos and Casa Maraká - providing communications coverage, support to drafting

policy declarations, designing events and interpretation so territorial leaders could focus on political engagement.

During the summit, year-long processes converged. Indigenous women advanced agendas forged through collective learning into high-level dialogues. Territorial defenders and territorial funds representatives carried shared positions into advocacy spaces. Forest and ocean movements met, recognised common struggles, and opened pathways for collaboration beyond the COP.

TINTA's added value lay in accompanying them to arrive more prepared, connected, and politically grounded - and to leave with stronger relationships, clearer agendas, and the capacity to carry the work forward.





“Territorial movements were shaping agendas, articulating collective positions, and engaging directly in debates on policy, finance, and governance... All of TINTA’s support for the GATC and in strengthening the movement in this critical year was inspiring. TINTA models the true meaning of allyship, letting partners drive processes and being the quiet force behind it that brings so many parts of the puzzle together.”

- Member of CLUA Strategic Communications team, December 2025.

Indigenous Women joined the Global Indigenous March at COP30 in Belém. Axel Vique, TINTA, 2025



DEEPENING THE WEAVE

TINTA's programmatic work was organised around four interconnected areas: Learning and Collaboration, Coalitions and Engagement, Communications, and Language Support. Each is described in the sections that follow - not as separate tracks, but as functions that were deliberately aligned to support territorial organisations through the year.

Learning as Collective Practice

In 2025, TINTA focused on consolidating its Learning and Collaboration programme into longer-term pathways that accompany organisations and leaders over time. These pathways were deliberately designed and sequenced to address multiple levels of pressure simultaneously - the intensification of territorial struggles on the ground, the demands of national policy processes, and the heightened expectations of global advocacy spaces. Rather than technical strengthening for a single event, they functioned as collective and political knowledge rooted in lived experience, strengthening capacity that travels with organisations across contexts and over time.



GATC Youth Movement annual gathering, Vitória, Espírito Santo, Brazil. Yago Kaingang, APIB, 2025

Large-scale collective moments also functioned as spaces for knowledge exchange and reflection. In August, the Indigenous Women's March in Brasília, led by ANMIGA and Brazilian Indigenous women's organisations, including UMIAB, served as a space for shared analysis and political dialogue. Indigenous women leaders from territorial and women-led organisations across the Amazon Basin, Central America, and the Guianas - including COIAB, CONFENIAE, AIDSEP, FENAMAD, OPIAC, CNMI, CNAMIB, COONAPIP,

VIDS, and APA - engaged in processes built around the march, including those held in the Ancestral Space of Global Resistance. These processes strengthened dialogue across territories, reinforced gender-responsive approaches to governance, and enabled participants to connect lived experience with collective strategy at a global, regional and national level.

In-person gatherings continued to play a central role in enabling political dialogue and relationship-building, which is difficult to replicate remotely. The regional exchange convened by the Comisión Nacional de Territorios Indígenas (CNTI) of Colombia brought together Indigenous organisations from South and Central America in September for a structured dialogue on GIS systems, for indigenous territorial defence, with particular attention to data sovereignty, governance, and the protection of sensitive information. From this space emerged a shared interest in creating a Regional Network of Indigenous Geographic Information Systems. The exchange also informed the design of TINTA's territorial defence pathway, and deepened collaboration with regional platforms for Indigenous Peoples and territorial defenders in Latin America, opening opportunities to continue



Land and Territory Defenders Exchange.
Gonzalo Baptista M., IPDRS, 2025



supporting the strengthening of territorial defenders' protection mechanisms in the region.

TINTA also consolidated its role as a strategic and methodological partner to territorial youth movements. At the invitation of the Global Alliance of Territorial Communities (GATC), TINTA supported the Youth Movement processes throughout the year, supporting collective planning processes, the development of strategic roadmaps, and the integration of monitoring and learning approaches. TINTA also contributed to strengthening youth participation and youth-led narratives in regional and

global spaces through facilitation, communications processes, and selective convenings — including collaborations with Indigenous youth assemblies and global dialogues on land and youth.. It also helped frame critical conversations on criminalisation and mental health as structural barriers to youth participation. Across these processes, TINTA's contribution combined strategic facilitation, political accompaniment, language inclusion, and narrative production, laying the groundwork for sustained youth leadership and stronger cross-regional articulation.

The programme also extended into questions of territorial



financing through the Shandia learning community, convened by GATC's Shandia Platform with strategic and technical support by TINTA. This Learning Community brought together representatives of territorial funds, Indigenous organisations, and allies through a sequence of in-person and virtual sessions to exchange experiences on governance, sustainability, and donor engagement. These exchanges drew on the diverse trajectories of both established and emerging territorial funds from Mesoamerica, the Amazon,

Africa, and Asia. TINTA supported the community's strategy, participatory design, facilitation, and knowledge management processes - beginning with an in-person co-creation moment in Brazzaville, Republic of Congo, followed by the official launch during London Climate Week and subsequent multilingual virtual exchanges. A final session during COP30 focused on how territorial funds communicate their value, demonstrate impact, and preserve autonomy when engaging with different types of donors.





Women and Territorial Governance Learning Pathway: Strengthening Women's Leadership

In 2025, the Women and Territorial Governance Learning Pathway became a living thread connecting Indigenous women's leadership across territories, movements, and political spaces - functioning as a collective process of preparation, alignment, and confidence-building at a time of growing visibility and pressure on Indigenous women leaders.

Since 2024, with support from TF, TINTA has accompanied Indigenous women's organisations from the Amazon countries and Panamá through sustained learning spaces, exchanges, and strategic dialogue. These processes have also incorporated the participation of male leaders, as a recognition of the key complementary role women and men have in driving structural transformations toward equality, equity, and stronger territorial governance. Building on an exchange hosted by CNAMIB in Bolivia in 2024, the pathway created room for shared reflection on territorial governance, care for life, and climate justice - to strengthen Indigenous women's effective participation in decision-making and promote the full exercise of their rights. Preparation unfolded over time, through trust, peer learning, and political analysis shaped by women themselves.

A key moment was the IV Indigenous Women's March in Brasília, hosted by ANMIGA and Indigenous women's organisations, including UMIAB. Indigenous women leaders took a leading role in mobilisations and strategic forums, including the Ancestral Space of Global Resistance and high-level dialogues with national authorities such as Minister Sonia Guajajara, with TINTA serving as a strategic partner. The March served as a moment of internal consolidation, allowing women to align agendas, strengthen networks, and carry shared positions forward.

A defining moment in this process was the Global Summit of Indigenous Women and Youth Defenders of Territory, which became a strategic space for women participating in the pathway. There, leaders consolidated their presence, visibility, and political positioning - deepening learning, strengthening alliances, and building their capacity to engage effectively in international arenas linking territory, climate, and biodiversity. TINTA contributed by documenting and supporting reflections for the summit, while its lasting impact lies in the achievements of that moment

and in reinforcing Indigenous women's leadership as a permanent and collective force shaping territorial governance and climate action beyond any single event.

Indigenous women entered these spaces with collectively shaped agendas and growing political clarity, moving beyond participation toward influence in governance, rights, and climate debates.

This unfolded alongside broader movement dynamics: defenders and territorial funds advanced aligned priorities, while forest and ocean movements strengthened connections around shared struggles.

What emerged was positioning - Indigenous women asserting themselves as political actors within a more coordinated and interconnected movement landscape.

TINTA supported this shift by strengthening collective voice, strategic clarity, and the conditions for sustained engagement beyond the COP.

“TINTA’s support was fundamental in enabling Indigenous women’s participation, strengthening our collective voice and ensuring that our political agendas were recognised and respected.”

- ANMIGA, December 2025.



Sueli Kej Kaingang, from ANMIGA, at the IV Indigenous Women’s March in Brasília. Bahía Flores, TINTA, 2025



Joziléia Kaingang, ANMIGA's coordinator, captures key ideas of the discussion. Yago Kaingang, APIB, 2025

Learning and Collaboration Programme Pathways

Women & Territorial Governance — Strengthening inclusive governance by advancing the leadership of Indigenous, Afro-descendant, and local community women.

Territorial Defence — Supporting community-led territorial protection and the protection of territorial defenders.

Advocacy — Building the capacity of territorial organisations to engage effectively in decision-making spaces.

Youth & Leadership — Strengthening youth leadership through intergenerational learning, governance, communication, and territorial action.

Funding, Economic Initiatives & Innovation — Enhancing access to financing, sustainable economic initiatives, and innovative approaches for resilient territories.

Intercambio de la
Delegación Internacional
post la IV Marcha de
Mujeres de Indígenas de
Brasil

Conectando resistencias, voces y territorios.

Ruta de Aprendizaje sobre Mujeres Indígenas
y Gobernanza Territorial

08 de agosto de 2025, Brasília, Brasil



International Women's Exchange held at the Ministry of Indigenous Peoples of Brazil. Bahía Flores, TINTA, 2025

Sustaining Coalitions and Engagement Spaces



People for Forests gathering, France. Katie Maehler, 2025

Coalition work is one of the most politically sensitive dimensions of TINTA's engagement. As territorial movements gained visibility and influence in the last years, coalition spaces became more complex - internal diversity increased, leadership structures evolved, and engagement with global policy arenas intensified. TINTA's focus was on sustaining dialogue and reinforcing territorial ownership: accompanying without centralising, connecting without homogenising.

The Peoples for Forests gathering in Paris reflected this approach.

Co-organised with FERN, Mídia Ninja, Centro Indígena de Acción Integral, IDEF, and Bless Foundation, the gathering brought together more than 100 forest defenders from civil society, Indigenous, and community-based organisations across 56 countries - creating space for relationship-building, trust, and strategic alignment in a movement-led setting. Brazil's centrality in the discussions reflected the urgency of aligning forest agendas at a moment of growing political pressure. The group continued to meet and coordinate collectively in the months that followed, reinforcing long-term

coalition-building rather than one-off mobilisation.

Work with Small-Scale Fishers organisations - ULAPA from Latin America, AWFISHNET from Africa, and SEA SSF Hub from Southeast Asia - focused on building the foundations for a meaningful cross-regional coalition through a sequenced process of shared analysis, allyship, and collective preparation for international engagement. This work unfolded in parallel with forest-based movements facing similar pressures around rights, financing, and

political visibility, creating conditions for cross-ecosystem dialogue rather than isolated advocacy tracks. Participation in global policy spaces - including the United Nations Ocean Conference in Nice and COP30 in Belém - enabled alignment around joint demands on territorial rights, community governance, and climate justice, while providing visibility and allowing agendas and coordination to mature organically. Networks from Southeast Asia, Latin America, and Africa are now more connected and eager to consolidate their alliance.



SSF's delegates at the UNOC meeting in Nice, France. Amelie Conty, TINTA, 2025

Recognising clear parallels with earlier stages of forest movement-building, TINTA facilitated an initial strategic dialogue between the Small-Scale Fishers delegation and the Global Alliance of Territorial Communities during COP30 - opening pathways for new collaborations between ocean and forest leaders. COP30 was also leveraged to strengthen collaboration with long-term and new allies. Before the global event, TINTA co-organised two Groundwork briefings to support Indigenous-centred policy analysis, dialogue, and preparation. At the COP, TINTA collaborated on nine events with the GATC, Movilizadorio, the Peoples for Forests Community, the Saamaka people from Suriname, and more. This included the Minga, an event on traditional food systems with the GATC, If Not Us Then Who and Movilizadorio, and the high-level dialogue that launched the Pact for the Life of Indigenous Women with the women's platform of GATC.

In the Land and Youth Digital Conference, led by Land Portal with more than 800 participants, TINTA was a co-organiser and also contributed as a steering committee member, supporting the inclusion of territorial youth perspectives and enabling multilingual participation

- demonstrating the organisation's capacity to contribute to complex processes without seeking visibility beyond its role.

Sustained attention to internal coalition dynamics was equally central. Continued accompaniment of the women's platform within the Global Alliance of Territorial Communities supported collective visibility. A multilingual webinar on Indigenous women's land rights created space for shared reflection, strengthened the visibility of women leaders from across regions, and connected internal movement processes with broader advocacy efforts, including the Pact for the life of Indigenous women. This kind of behind-the-scenes accompaniment became increasingly defining of TINTA's coalition work in 2025.

Peoples for Forests: Weaving a Global Coalition

In May, more than 100 forest defenders from across the globe gathered in Paris for the Peoples for Forests gathering - the result of nearly one year of preparation. At a moment of growing political pressure, the gathering created a rare collective space for reflection, healing, and strategic alignment.

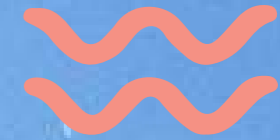
TINTA accompanied this process as part of the organising committee, contributing methodological design, facilitation, multilingual interpretation, and logistical coordination. The objective was connection: enabling forest defenders to meet beyond formal negotiations, strengthen relationships, and articulate shared priorities on their own terms.

Participants exchanged experience and analysis on rights-based forest protection, territorial governance, and advocacy strategies, while identifying opportunities for collaboration across regions and movements. Brazil's centrality in the discussions reflected both the urgency of the moment and the significance of hosting the next climate COP in the Amazon.

Beyond the three days in France, the gathering strengthened a new global community of forest defenders committed to staying connected. Relationships formed there continued through follow-up exchanges and coordination in the months that followed - reinforcing coalition-building as a long-term practice rather than event-driven mobilisation.

“I always felt we were really in it together. It’s been a big pleasure to work with you — I feel proud that we managed to pull off this huge, complex event, and excited to continue the work going forward.”

- Julia Christian, FERN, June 2025



Peoples for Forests gathering brought together environmental activists, indigenous leaders, and grassroots movements. Mídia NINJA, 2025

Coalitions and Engagement Programme Pathways

From Territories to Global Fora —

Territorial participation and influence in global climate, ocean, biodiversity, human rights, and environmental processes.

Interconnecting Forest Defenders —

Alliances among multi-actor organisations defending forests and territorial rights to advance shared policy agendas and rights-based climate solutions.



Small-Scale Fishers Alliances

— Regional and global SSF networks strengthening advocacy, rights, and influence in ocean and fisheries governance.

Oceans, Climate & Forests Synergies

— Cross-sector alliances linking ocean and forest organisations to advance coordinated territorial strategies for climate justice.

Supply Chains & Extractive Industries —

Territorial participation in advocacy addressing unsustainable supply chains, extractive industries, and EU deforestation regulations.



Thousands of protesters marched in Belém, Brazil, during COP20, demanding urgent action. Axel Vique, TINTA, 2025



Leaders from the Global Alliance of Territorial Communities gathered with representatives of Small-Scale Fishers organisations during COP30. Axel Vique, TINTA, 2025

Voice, Narrative, and Political Presence

In 2025, *The Answer Is Us* - a campaign led by COIAB and APIB and collectively embraced by the broader territorial movement, particularly through the GATC - was one of the key narrative threads running through TINTA's communications work. The campaign placed Indigenous Peoples and territorial organisations at the centre of the response to climate change, affirming that real and lasting solutions reside in ancestral knowledge, practices, and community systems of governance.

Alongside its own content production, TINTA's role was equally one of amplification: supporting, extending, and giving wider reach to communications initiatives led by territorial organisations and movements themselves, ensuring that the voices and agendas they were building reached the spaces and audiences that mattered.

In practice, this meant the communications team worked embedded across TINTA's programmes: coordinating with Learning and Coalition processes to ensure that what was being built internally found expression externally, and that external visibility remained grounded in the agendas which territorial organisations

were developing themselves. From the earliest planning stages of convenings and exchanges, through to documentation, narrative alignment, and post-event continuity, communications ran through the work from the outset.

Content production was substantial. Across learning pathways, coalition processes, and advocacy

moments, the team generated written, photographic, and video documentation, supported narrative alignment across languages and contexts, and sustained media engagement well beyond individual events. Over the course of 2025, this included over 700 content pieces developed across formats and languages, and 45 digital campaigns co-created with territorial and global partners. At the community level, TINTA also accompanied processes where communications capacity was built from within - supporting

territorial youth and organisations to develop their own narratives and project their voices as political actors, on their own terms.

TINTA's role in the GroundWork Policy Briefings for Action reflected the same embedded approach. GroundWork is a political intelligence and convening initiative - delivered by Seeds for Change in collaboration with the International Climate Politics Hub and FNCD - +designed to strengthen Indigenous Peoples', local communities',



Yaku Mama Flotilla, Cercano, 2025

and Afro-descendant Peoples' engagement in international climate, biodiversity, and energy transition policy processes. In 2025, the initiative consolidated into a recognised platform for Indigenous-centred policy analysis and preparation ahead of COP30 and other key international moments. Communications delivery, technical production, and multilingual dissemination were coordinated by TINTA across five briefings covering COP30 political engagement, the changing funding landscape, transition minerals, AI and data sovereignty, and final COP30 preparation - with more than 1,400 people registering and approximately 500 attending live across English, Spanish, Portuguese, French, and Indonesian.

COP30 made this integration most visible in practice. Operating as part of TINTA's broader accompaniment infrastructure, the communications team supported territorial leaders to articulate their messages under intense media and advocacy pressure, while maintaining continuity with narratives developed throughout the year. On-site work included 12 interviews with territorial leaders, documentation of 16 events involving the Small-Scale Fishers delegation, the Global Alliance of Territorial Communities, and Afro-Brazilian and Latin American leaders, and amplification of collective actions, including *The Answer Is Us* campaign, the climate march, and the Indigenous march.



The Global Indigenous March at COP30 brought together more than 3,000 people demanding demarcation and territorial protection. Axel Vique, TINTA, 2025



Dinamam Tuxá, APIB's executive coordinator, at the Global March during COP30. Axel Vique, TINTA, 2025

Strategic Communications for the Guna Youth

In February 2025, TINTA accompanied the Guna People during the centenary of their historic revolution for autonomy - a milestone that continues to shape Indigenous self-determination across Abya Yala. It was in this context, a few months later, grounded in living political identity and intergenerational continuity, that TINTA facilitated a strategic communications workshop with the Guna Youth Congress. The workshop was designed as a collective space for reflection — one that acknowledged Guna youth as legitimate political actors facing a concrete challenge. While the Guna General Congress is recognised for its capacity for self-governance and cultural and territorial preservation, young people asked for support for strengthening their strategic and digital communications tools to project their voices into local, national, and international spaces. This workshop was built to address those needs. Over the course of the day, participants worked through a structured but participatory methodology. They mapped existing knowledge and communication practices, built a theory of change grounded in their own organisational realities, analysed power dynamics and audiences, developed collective narrative threads using a five-stage storytelling framework - hook, crisis, opportunity, choice, and call to action - and produced a content grid with real campaign materials. The process moved from reflection to practice, ending with each participant articulating a concrete next step for implementing a communications strategy in their community.

What distinguished the approach was its rootedness in Guna identity and political agency. Participants were not taught to communicate about their issues - they were supported to communicate as political agents, with their own frameworks, voices, and strategies. The workshop also addressed the risks specific to Indigenous communicators: the dangers of publishing sensitive location or security information, the importance of image consent - particularly for children -

and how to protect territorial information while building public presence.

The process created conditions for youth voices to be heard and documented on their own terms, contributing to a journalistic piece capturing Guna youth perspectives at a historic moment. Its significance lies in reinforcing youth leadership and narrative sovereignty as central pillars of Guna autonomy today and into the future.



Axel Vique, TINTA, 2025



“It was a very important workshop - the young people who participated dared to speak in front of the cameras and put into practice what they learned. The explanation and facilitation were excellent; the technical aspects of narratives and communication strategies are essential for conveying the different realities of our communities.”

- Julieth Arias, Communications Team, Guna Youth Congress.

Strategic communication workshop held as part of the 6th Guna Youth Congress, in the Guna Yala region of Panama. Axel Vique, TINTA, 2025

Language, Access, and Participation

Language is a condition of power. Who can speak, in which language, in which spaces, shapes who participates in decisions that affect territories, rights, and futures. In 2025, TINTA's language support worked to shift those conditions - integrating multilingual interpretation and translation, combined with intercultural facilitation into the design of learning processes, coalition spaces, and advocacy engagements from the outset. This enabled fuller participation not only in public-facing negotiations but also in the internal processes that shaped collective positions across the online exchange processes that connected more than 80 partner organisations throughout the year - including more than 500 multilingual convenings, translation support for donor coordination spaces, and ongoing accompaniment that allowed geographically dispersed partakers to engage on equal footing.

Inclusive participation also required careful logistical planning for in-person engagements. Across global and regional processes, TINTA supported travel coordination, interpretation teams, schedules, and on-site facilitation to reduce barriers and enable collaborative exchange. In 2025, this included language support for major in-person convenings across four continents:

Online interpretation

PULSO Communication Workshop — *(Spanish, English, Portuguese)*

Youth and Land Conference — Land Portal — *(English, Spanish, French, Portuguese, Indonesian)*

GroundWork's Webinars — Online *(English, Spanish, Portuguese, French, Indonesian)*

Indigenous Peoples Diplomacy Workshop — *(Spanish, English, Portuguese)*

Indigenous Journalism Communication Workshop — CLUA — *(Spanish, English, Portuguese)*



Kid Rodelo James and Samunda Jabini, with Max Oort from The Tenure Facility, during the Yutzu Group meeting. Bahía Flores, TINTA, 2025

In-person gatherings

GATC Planning Meeting — Espírito Santo, Brazil *(Spanish, English, French, Portuguese, Indonesian)*

Skoll World Forum — Oxford, UK *(Spanish, English)*

Acampamento Terra Livre — Brazil *(Spanish, English, Portuguese)*

GATC at UNPFII 2025 — New York, USA *(Spanish, English, French, Portuguese, Indonesian)*

TF Team Meeting — Santa Marta, Colombia *(Spanish, English)*

Global Forest People Gathering — France *(Spanish, English, French, Portuguese)*

TFFF Consultation Meeting — Paris, France *(Spanish, English, French, Portuguese)*

3 Basins Summit — Brazzaville, Congo *(Spanish, English, French, Portuguese, Indonesian)*

Indigenous PreCOP — Brazil *(Spanish, English, Portuguese)*

Small-Scale Fishers Delegation, UNOC — Nice, France *(Spanish, English, French, Portuguese)*

AMPB Tour — Germany, Netherlands, UK *(Spanish, English)*



Jenifer Concepción, from COONAPIP, at the IV Indigenous Women's March in Brasília. Bahía Flores, TINTA, 2025

GATC at London Climate Action Week — London, UK *(Spanish, English, French, Portuguese)*

ILC Global Land Youth Forum — Ocaña, Colombia *(Spanish, English)*

Indigenous Women's March — Brazil *(Spanish, English, Portuguese)*

V Amazon Summit - OTCA — Bogotá, Colombia *(Spanish, English, Portuguese)*

Yutzu Group Gathering — Pará, Brazil *(Spanish, English, Portuguese)*

CNTI GIS Information Systems Meeting — Bogotá, Colombia *(Spanish, English, Portuguese)*

New York Climate Week — New York, USA *(Spanish, English, French, Portuguese, Indonesian)*

COP30 — Belém, Brazil *(Spanish, English, Portuguese, French)*

GATC at COP30 — Belém, Brazil *(English, Spanish, Portuguese, French, Indonesian)*

At COP30, TINTA deployed a multilingual interpretation team to support Small-Scale Fishers organisations and other allied partners across both formal events and informal political moments. This flexible, on-the-ground language support enabled real-time coordination, negotiation, and alliance-building in a fast-moving global space - allowing territorial leaders to remain politically present without being constrained by language. Across online processes, regional convenings, and global summits, language support and logistical coordination functioned as foundational conditions for political participation - enabling deep reflection in closed spaces and effective engagement in complex global arenas.

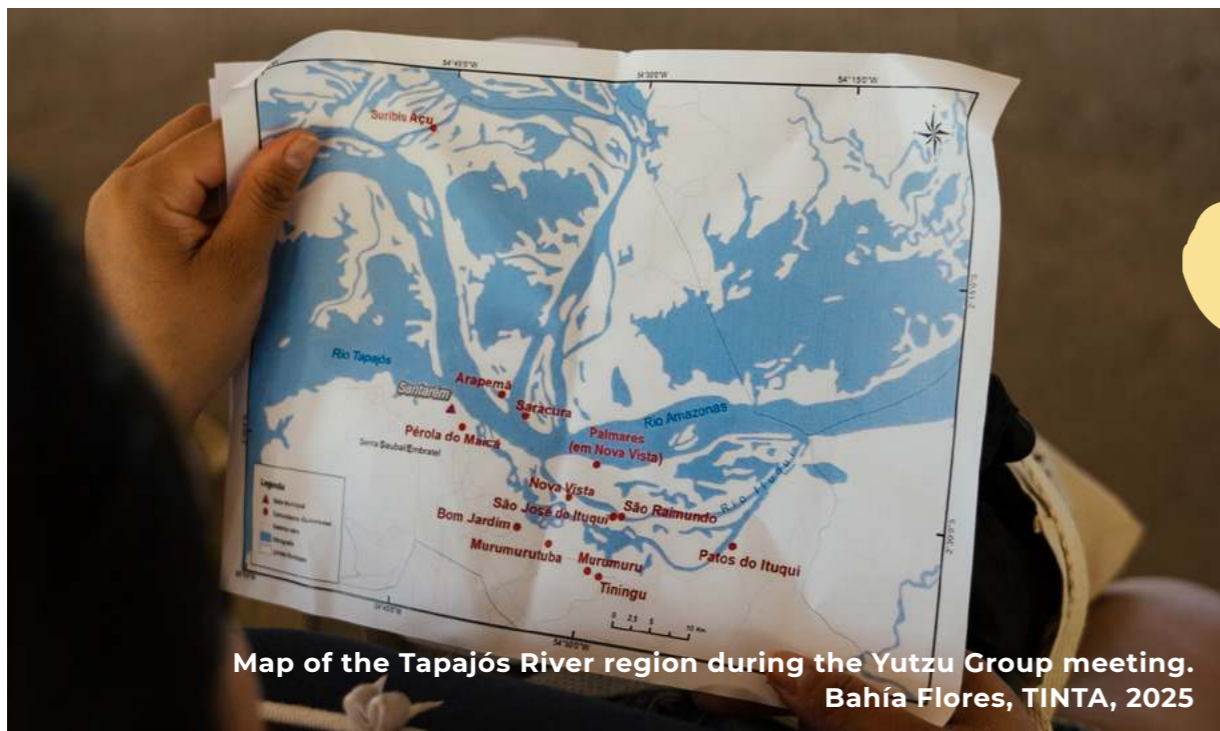
Contributing to Collective Reflection and Knowledge Management on Territorial Governance in the Amazon

In September 2025, Indigenous Peoples, Afro-descendant, and traditional community leaders from across the Amazon Basin gathered, convened by The Tenure Facility, for the first in-person meeting of the Yutzu Group - along the Tapajós, Arapiuns, and Amazon rivers in Brazil. Guided by a dual mandate to advise the work in the region and to foster collective reflection on emerging trends and challenges in territorial governance, the gathering marked the beginning of a long-term regional process grounded in trust-building, shared analysis, and mutual recognition.

In line with its Learning and Collaboration Programme, TINTA accompanied The Tenure Facility and Yutzu members in the creation of this space from the outset, supporting strategy, methodological design, facilitation, multilingual

interpretation, logistics, and communications for a process that unfolded both on river boats and within host communities.

Through structured dialogue, community visits, and daily collective reflection, participants clarified the purpose and governance principles of the Yutzu Group and identified shared priorities for future collaboration. Grounding discussion in lived territorial contexts strengthened the group's capacity to engage critically with issues of land rights, governance, and its advisory role across the Amazon Basin.



Yutzu was conceived as a process rather than an event. By accompanying its first steps, TINTA helped Tenure Facility lay the foundations for a space that will continue to convene, learn, and offer grounded perspectives over time - reinforcing territorial voices in regional and international decision-making. Furthermore, this collaboration aims to create the conditions for participants with diverse territorial realities, languages, and trajectories to reflect collectively, while generating knowledge and learning from the process itself. During 2025, this learning was documented and managed together with Yutzu members, to be able to share insights and approaches in the future so that other organisations and movements can benefit and build on the experience.





Bahía Flores, TINTA, 2025

SUSTAINING THE WORK

Finances

Financial sustainability, for TINTA, is a condition for independence, continuity, and integrity. It is the foundation that enables long-term engagement.

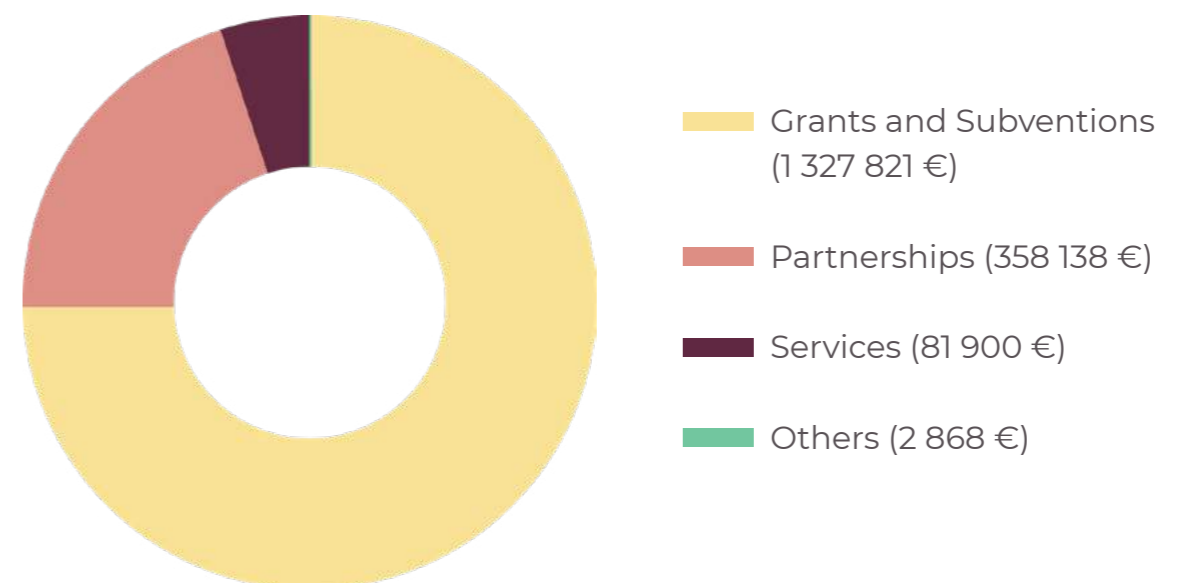
In 2025, the scope of work and responsibilities expanded significantly. Demand on TINTA's capacity intensified across programmatic work, partnerships, and global processes, requiring careful alignment between resources, organisational capacity, and political priorities. TINTA met these demands through disciplined planning and clear prioritisation, ensuring that commitments to partners were consistently upheld throughout the year.

TINTA operates through a hybrid funding model, primarily based on project, programmatic, and partnership funding, complemented by core support and mission-aligned services in facilitation, communications, and language support. This model provides flexibility, reduces reliance on any single funding stream, and is largely supported by private foundations whose mandates align closely with the organisation's mission and values.

In 2025, total income reached €1,770,726. Flexible, unrestricted core funding remains essential to sustained accompaniment, enabling investment in internal systems, team stability, and adaptive planning that underpins every programme and partnership. Strengthening this core support continues to be a strategic priority as TINTA grows in both scope and responsibility.

Multi-year grants represented 75% of total income, ensuring continuity and financial predictability, complemented by shorter-term project funding. Partnerships contributed 20%, services accounted for 5%, and others sources represented 0,16%.

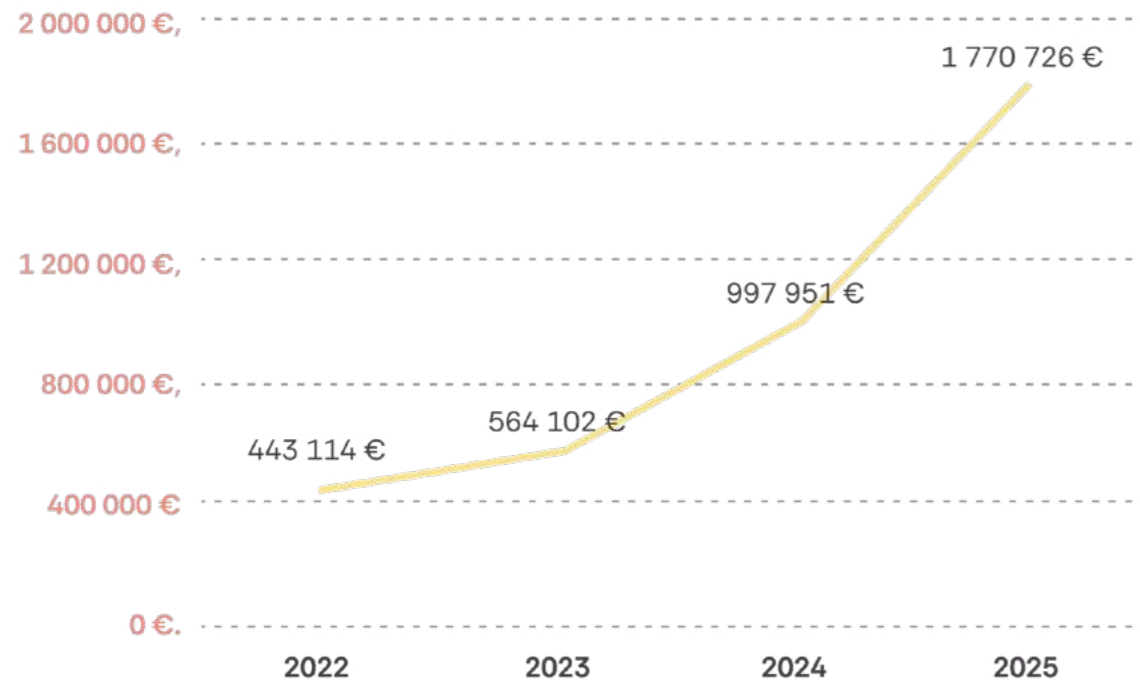
Funding Composition 2025



Operational Funds

In 2025, TINTA managed a total funding of €1,770,726, representing a 65% increase compared to €997,951 in 2024.

Evolution of Operational Funds (2022 - 2025)



The most significant increase is observed in multi-year grants and subsidies, which rose from €496,040 in 2024 to €1,327,821 in 2025. This funding is primarily allocated to programme-related activities, strengthening the implementation and impact of our core initiatives.

We are grateful for the continued support of our institutional funders throughout the year. We extend our sincere thanks to The Tenure Facility, Ford Foundation, Oak Foundation, Climate and Land Use Alliance, and the David and Lucile Packard Foundation for their essential and sustained contributions.

Strategic partnerships continue to represent a dynamic and growing source of funding, with new collaborations established this year with Fern, World Wildlife Fund, and the Skoll Foundation. These partnerships complement long-standing relationships with institutional partners such as the Rainforest Foundation US, among others.

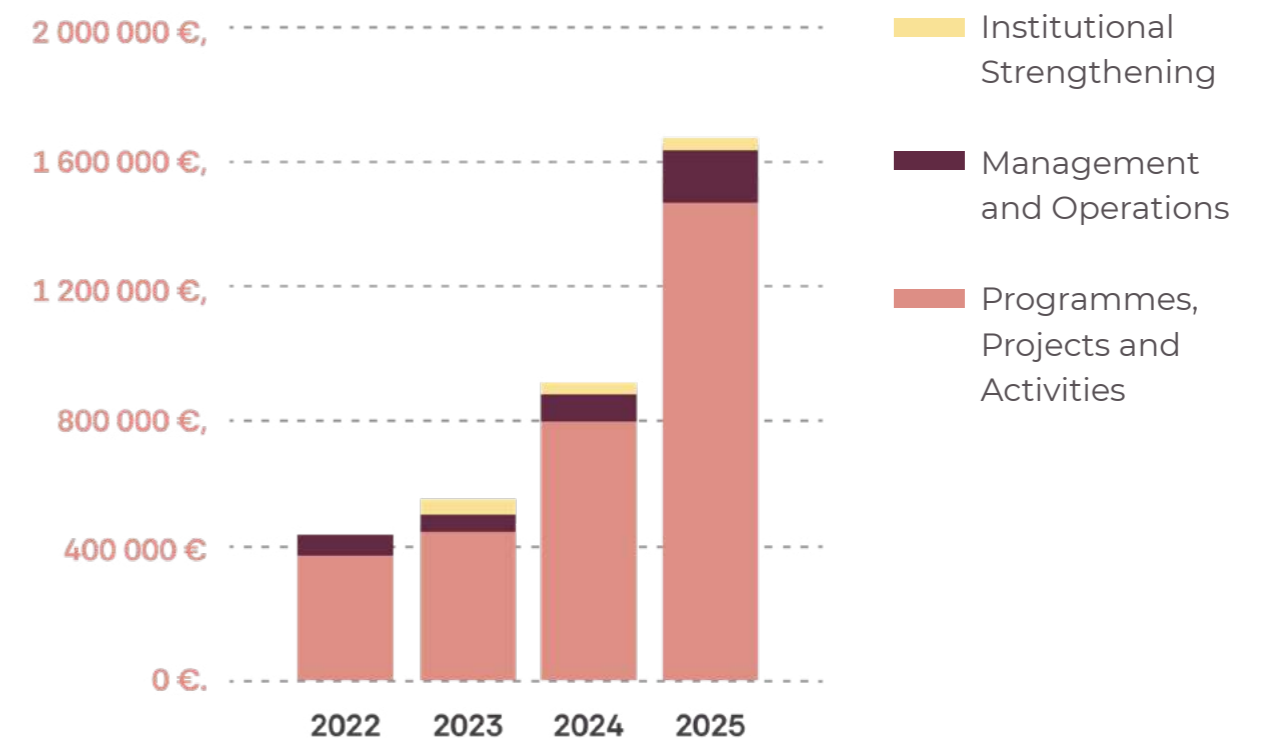
In addition, services provided to mission-aligned organisations such as Land Portal, Conservation International and Forest Peoples Climate (FPC) increased significantly, rising from €44,017 in 2024 to €81,900 in 2025. This reflects both growing demand and strengthened engagement with aligned actors.

Expenses

In 2025, total operating expenses amounted to €1,660,716. Of this, €1,461,562 (88%) was directed toward programmatic activities, including the Learning and Collaboration programme, the Coalitions and Engagement programme, as well as communications and language support. €165,483 (10%) covered operational and organisational costs, while €33,671 (2%) was invested in strengthening institutional capacity.

The year also reflected a deliberate investment in financial planning, monitoring, and coordination between programmatic and operational teams. This ensured that growth in activities was matched by strong financial oversight and accountability to partners, team members, and funders.

Distribution of Expenses (2022–2025)



Balance 2025

TINTA's financial choices in 2025 were guided by a clear principle: aligning all new engagements with realistic budgeting and mission integrity. In a funding environment that often prioritises rapid expansion and short-term outputs, this approach reflects a deliberate commitment to sustainability, coherence, and long-term impact.

Concept	2022	2023	2024	2025
Assets				
Property and equipment	345 €	3 980 €	2 510 €	2 237 €
Current assets	433 627 €	763 974 €	1 048 894 €	1 153 085 €
Total Assets	433 972 €	767 954 €	1 051 404 €	1 155 322 €
Liability/Equity				
Equity capital	4 056 €	15 899 €	98 586 €	208 588 €
Carryover and dedicated funds	70 293 €	70 293 €	70 293 €	70 293 €
Current liabilities	306 €	29 334 €	35 300 €	34 002 €
Deferred revenue	359 317 €	652 428 €	847 225 €	842 438 €
Total Liability/Equity	433 972 €	767 954 €	1 051 404 €	1 155 322 €

Governance

In 2025, TINTA convened a General Assembly of members over three days in Servoz, France, bringing together members and Board representatives to review the organisation's trajectory, reinforce shared responsibility, and ensure alignment between strategic direction, financial stewardship, and programmatic priorities. Members unanimously approved the 2024 Annual Activity Report and Financial Report, as well as the 2025 Work Plan and Budget, reinforcing transparency and collective oversight at a moment of growing organisational complexity.

The Assembly reaffirmed the existing governance structure. The Board of Directors remained unchanged from 2024, with Christine Halvorson, Jean Bourliaud, Filippo del Gatto, Jenna Di Paolo Colley, Michel Laforge and Leticia Doormann confirmed for the 2025–2027 term. TINTA also expanded its membership base by admitting new active members and initiating invitations to additional prospective members, strengthening the diversity of perspectives within the association. New members such as Laura Furones, Olo Villalaz, Farah Sofa and Simi Correa brought Indigenous, Afro-descendant, and international philanthropic backgrounds, contributing to a governance ecosystem that reflects TINTA's commitments to representation, accountability, and long-term accompaniment.



TINTA's staff and Board members during the 2025 General Assembly in Servoz, France, 2025

CARRYING THE WORK FORWARD

Staying Grounded While Moving Ahead

The consolidation of 2025 clarified how TINTA can best accompany territorial movements with readiness, care and integrity. The orientation for 2026 is depth - staying close to what works, strengthening what is already rooted, and remaining a reliable presence for partners navigating increasingly complex terrain.

Learning pathways initiated and consolidated over recent years will continue to be developed, allowing organisations and leaders to build on cumulative work over time. Coalition spaces where trust and alignment are already established will be prioritised, with new engagements approached incrementally. Communications and language support will remain focused on enabling active participation, strategic alignment, and visibility - attending to quality and continuity.

Regional and thematic connections where collaboration is already taking shape will be strengthened. Engagement with Small-Scale Fishers networks will continue to link forest, coastal, and ocean constituencies through global advocacy spaces. Multi-actor processes such as Peoples for Forests will be sustained as spaces for connection and learning, responsive to partners' own agendas and pace.

2025 also deepened understanding of what makes sustained engagement possible: organisational resilience and leadership capacity within territorial organisations themselves. Going forward, TINTA will strengthen its mission even more.

TINTA moves into 2026 close to its partners, attentive to context, and committed to accompaniment that remains politically grounded, adaptive, and led by territorial priorities.

HOLDING THE THREAD

Message from the Board

TINTA was founded on a simple but demanding idea: that meaningful change often depends on work that is not immediately visible.

The invisible thread that gives the organisation its name reflects the connective labour of facilitation, trust-building, and accompaniment - work that holds collective efforts together through moments of uncertainty, transition, and pressure. In 2025, that thread was tested and strengthened.

The consolidation described throughout this report was about ensuring that accompaniment remains possible over time - that the conditions for territorial leadership, collective governance, and autonomy are not eroded by the pace and pressure of global political moments. Across programmes and internal systems, TINTA made deliberate choices to reinforce those conditions.

Accompaniment requires presence, patience, and a willingness to remain alongside processes whose outcomes are neither immediate nor predictable. Throughout the year, TINTA continued to centre Indigenous Peoples, Afro-descendant Peoples, local communities, and Small-Scale Fishers as political actors in their own right - shaping agendas, holding knowledge, and leading change from their territories outward. This commitment shaped how the organisation engaged externally and how it organised itself, related to partners and funders, and understood its own responsibilities.

The context ahead remains complex. Global political spaces are volatile, and pressures on territorial movements continue to intensify. TINTA moves forward with a clear orientation: to stay close to partners, attentive to context, and grounded in facilitation that supports collective strategy rather than substitutes for it.

The thread continues to be woven - patiently, collectively, and with care.



JOIN US

We work alongside Indigenous and local community organisations to protect nature, advance rights, and address climate change.

Join us in making that possible!

 www.thisistinta.org

 [LinkedIn](#)

 [Instagram](#)